City of Cedar Key The Island City

Phone (352) 543-5132 • Fax 1-866-674-2419 • P.O. Box 339 • Cedar Key, Florida 32625

Cedar Key Community Redevelopment Agency Meeting

28 October, 2025

5:00 PM

Call to Order

ACTION ITEM: Budget Resolution CRA 2025-01

Approval of Previously Allocated CRA monies for FY-26

Discussion: Legislative Updates - Tom Ankersen

Discussion: CRA Reporting Requirements - Tom Ankersen

Presentation: Draft Conceptual Plan for Cedar Key NCRHA Public Housing Areas

Drs Jeff Carney and Christian Calle, UF FIBER

Presentation followed by CRA Board and Public Feedback for incorporation

into Plan

Adjourn

Cedar Key Redevelopment Agency Redevelopment Plan Budget FY 2024 – 2025/FY 2025-2026

Note 1: All CRA expenditures must be: 1) Consistent with the statute, 2) In the CRA Plan and 3) included in an approved annual budget

Note 2: Amendments to the annual budget must be submitted to the Board of County Commissioners within 10 days after the adoption date of the amended budget F.S. 163.387(6) & (6)(b).

Note 3: Any unallocated unspent funds must be returned to the taxing authorities. Allocated funds must be spent in the assigned budget category or reallocated to the same category in the following budget year.

	FY 2024-2025	The second secon	Y 2025-2026				
		Proposed	Approved	Expended as of 09/05	Carry Forward	Proposed	
Administration					A	dministration	
Administration	CRA coordinator Internal Grants Administration (City Attorney) City Attorney CRA audit & accounting Liability Insurance Office supplies & records management	CRA coordinator \$ 75,000 \$20,000.00 \$15,000 \$ Internal Grants \$5,000.00 \$ Administration (City Attorney) City Attorney \$12,000 \$12,000 CRA audit & \$5,085.20 \$5,085.20 Liability Insurance Office supplies & \$5114.00 \$		\$5000.00 (obligated) \$5000.00 (obligated)	CRA Plan coordinator CRA operations manager CRA clerk (% of City) Software City Attorney - General City Attorney - Grants Admin CRA Audit & accounting CRA liability Insurance Office supplies & records management		
Subtotal			\$47,299.00	\$37,299.00	\$10,000.00	\$160,000	
	Debt Service				Debt Service		
Debt service on outstanding bond	 Principal Interest Reserve for interest (Oct 2025) 		\$605,000.00 \$37,327.50 \$25,378.75	\$605,000.00 \$37,327.50 \$25,378.75	N/A	\$605,000.00 \$37,327.50 \$25,378.75	
Subtotal			\$667,706.25	\$667,706.25		\$667,706.26	
Ti	ansportation, Stormwater & Resi	iency Improv	ements		Transportation, Storm	water & Resiliency Improvements	
Install Safety Sidewalk at Cedar Key School			\$6,500.00			Transportation maintenance &	
Parking Space Bumpers			\$1,000.00		\$1000 (obligated)	improvement studies/plan	
2 nd Street Sidewalk Repairs/Replace			\$7,500.00	\$7,500		Road & sidewalk repair Stormwater infrastructure	
Storm drain repair & enhancements			\$47,112.00	\$34,271.00	\$5,729.00	repairs and resiliency enhancements (FIBER adaptation Plan)	

Subtotal			\$62,112.00	\$41,771	\$6,729.00	\$250,000		
Subtotal	Shoreline Management/Hydrolo	ogic Bostovati		\$41,771		ment/Hydrologic Restoration		
Culf Divid Decises	Shoreline Wanagement/ Hydroic		l		Shoreline Wanagement/Hydrologic Restoratio			
Gulf Blvd. Project		\$350,000				Gulf Blvd hydro restoration feasibility study reimburseable outlay (if required) Living shorelines FIBER adaptation Plan		
Subtotal						\$200,000		
Cultura	I and Recreational Facilities (Inc.	Churches & C	Cemeteries)			onal Facilities (inc. Churches & Cemeteries		
Playground repairs/replacement			\$180,000.00	\$178,617.00	\$1,383.00	Pocket Park improvements		
A-Street Parking			\$41,500.00		\$41,000 (obligated)	Public outdoor furniture		
Pocket-park improvements: Repair bulkheads and associated park infrastructure at 5 th , 6 th and H streets			\$200,000.00	\$74,320.00 \$60,030.25	\$65,649.75 (obligated)	Trails & boardwalks CRA Plan update resiliency projects (FIBER)		
Replace/Add Benches along A Street and G Street			\$7,000.00		\$7,000 (obligated)			
Public Drinking Water Dispensers			\$6,000.00		\$6,000 (obligated)			
Bicycle Racks			\$1,000.00		\$1,000 (obligated)			
Trash Receptacle Replacement			\$8,750.00	\$2,712.50	\$6,037,50 (obligated)			
Subtotal			\$444,250.00	315,679.25	\$128,070.25	\$100,000		
Private Sec	ctor Home & Business Recovery, R	Redevelopme	nt & Resilience			siness Recovery, Redevelopment & Resilience		
CRA Grant Program – Resilient & Essential Businesses CRA Grant Program –			\$531,482.43		\$531,482.43 (obligated)	CRA Plan update resiliency projects (FIBER) Market study (grocery store)		
Residential Resiliency			¢E21 402 42		¢E21 492 42	\$0		
Subtotal	Affordable Housin		\$531,482.43		\$531,482.43	dable Housing		
Conceptual plan for public	Allordable Housin	ig .	\$50,000.00		\$50,000 (obligated)	uable Housing		
housing			\$30,000.00		\$30,000 (obligated)	HUD & State grant application support		
Subtotal			\$50,000.00		\$50,000	\$100,000		
	Maritime Infrastruc	ture			Maritir	ne Infrastructure		
						Engineering study(ies) for marina (dredging, bulkheads, ramps) Business plan for marina Marina support infrastructure		

					Water access facilities
Subtotal					\$100,000
	Land Acquisition	4) (2) (2) (2) (2) (3) (3) (4) (3) (4) (3) (4) (3) (4) (3) (4) (3) (4) (3) (4) (3) (4) (4		Land /	Acquisition
Subtotal TOTALS	\$1,833,689.43 Available	\$1,802,849.68	\$1,062,455.50	\$726,281.68 (obligated)	Acquisition targets of opportunity \$100,000 \$1,685,000 (Estimated TIF)
	\$1,655,065.45 Available	31,602,643.06	\$1,002,433.30	\$720,201.00 (obligated)	\$1,005,000 (Estimated Fir)
				Total Available to CRA in FY 2025/2026 Unobligated Carry Forward + Unobligated Increment	\$1,685,000 - \$667,706.26 (debt service) = \$1,017, 293.74

RESOLUTION NUMBER CRA 2025/26-1

A RESOLUTION ESTABLISHING THE BUDGET FOR FISCAL YEAR 2025-2026 FOR THE CITY OF CEDAR KEY COMMUNITY REDEVELOPMENT AGENCY

WHEREAS, pursuant to Fla. Stat. §189.016, the City of Cedar Key Community Redevelopment Agency, ("CRA") is required to adopt a budget each fiscal year; and

WHEREAS, the CRA, in conjunction with the City Commission, has held public hearings on a proposed Fiscal year 2025-2026 budget; and

WHEREAS, the CRA has determined that all of the proposed uses of the CRA funds are consistent with, and in furtherance of, the adopted CRA plan;

NOW THEREFORE, BE IT RESOLVED BY THE CITY OF CEDAR KEY COMMUNITY REDEVELOPMENT AGENCY, AS FOLLOWS:

The following is adopted as the CRA's 2025-2026 budget:

CRA Tax Increment Funding-County	\$1,023,014.55
CRA Tax Increment Funding-City	\$88,027.00
Unappropriated TIF Carryforward	\$30,839.75
Total Revenues	\$1,141,881.30
Bond Payment-Principal-Apr 26	\$630,000.00
Bond Payment-Interest-Apr 26	\$25,378.75
Reserve for Interest-Oct 2026	\$12,936.25
Projects & Expenses	\$473,566.30
Total Expenses	\$1,141,881.30

The CRA shall provide a copy of the budget to the City Commission of Cedar Key and to Argosy Credit Partners. A copy of the adopted budget shall be provided to the Levy County Board of County Commissioners and posted on the City website as required by Fla. Stat. §189.016(4).

This Resolution was introduced on the 27th day of October, 2025 and upon motion duly made and carried, was adopted by the City of Cedar Key Community Redevelopment Agency, to be effective October 1, 2025.

	CEDAR KEY COMMUNITY REDEVELOPMENT AGENCY
ATTEST:	BY:
Board Secretary	Jim Wortham, Chairman
APPROVED AS TO FORM AND LEGALITY:	
Norm D. Fugate, CRA Attorney	

RESOLUTION NUMBER CRA 2024/25-02

A RESOLUTION AMENDING THE BUDGET FOR FISCAL YEAR 2024-2025 FOR THE CITY OF CEDAR KEY COMMUNITY REDEVELOPMENT AGENCY

WHEREAS, pursuant to Fla. Stat. §189.016, the City of Cedar Key Community Redevelopment Agency, ("CRA") is required to adopt a budget each fiscal year and is allowed to later amend the budget; and

WHEREAS, the CRA has determined that all of the proposed uses of the CRA funds as reflected herein are consistent with, and in furtherance of, the adopted CRA plan;

NOW THEREFORE, BE IT RESOLVED BY THE CITY OF CEDAR KEY COMMUNITY REDEVELOPMENT AGENCY, AS FOLLOWS:

The CRA's 2024-2025 budget is amended as set forth in the attached EXHIBIT A.

The CRA shall provide a copy of the amended budget to the City Commission of Cedar Key and to Argosy Credit Partners. A copy of the amended budget shall be provided to the Levy County Board of County Commissioners and posted on the City website as required by Fla. Stat. §189.016(4).

This Resolution was introduced on the made and carried, was adopted by the City of Ceda	
	CEDAR KEY COMMUNITY REDEVELOPMENT AGENCY
ATTEST:	BY:
Board Secretary	Jim Wortham, Chairman
APPROVED AS TO FORM AND LEGALITY:	
Norm D. Fugate, CRA Attorney	

EXHIBIT A-RESOLUTION CRA 2024/25-2

CRA Tax Increment Funding-County	\$1,113,593.09	0	\$1,113,593.09
CRA Tax Increment Funding-City	\$95,771.00	0	95,771.00
Unappropriated TIF Carryforward	\$624,325.34	0	624,325.34
Total Revenues	\$1,833,689.43	0	\$1,833,689.43
Bond Payment-Principal	\$605,000.00	0	605,000.00
Bond Payment-Interest	\$ 37,327.50	0	37,327.50
Reserve for Interest-Oct 2025	\$ 25,378.75	0	25,378.75
2024-25 Projects & Expenses	\$1,165,983.18	-30,839.75	1,135,143.43
Total Expenses	\$1,833,689.43	-30,839.75	1,802,849.68
Unappropriated Carryforward	0	30,839.75	30,839.75
Total Expenses and Carryforward	\$1,833,689.43	0	1,833,689.43

CEDAR KEY	CRA T	IF RECAP	(10-24-25)
-----------	-------	----------	------------

CEDAR KEY CRA TIF RECAP (10-24-25)															
		FY 20-21		FY 21-22			FY 22-23			FY 23-24		FY 24-25			FY 25-26
County TIF															
Current Year Valuation	\$	148,636,963	\$	157,243,657		\$	173,036,711			191,700,078		207,508,072			188,492,248
Base Year Valuation	\$	65,422,829	\$	65,422,829		\$	65,422,829			65,422,829		65,422,829			65,422,829
Tax Increment Value	\$	83,214,134	\$	91,820,828		\$	107,613,882			126,277,249		142,085,243			123,069,419
County Millage Rate		9 mills		9 mills			9 mills			9 mills		8.25 mills			8.75
Total Tax on TIF	\$	748,927	\$	826,387		\$	968,525		\$	1,136,495	\$	1,172,203		\$	1,076,857.42
Transfer Amount (95%)	\$	711,481	\$	785,068		\$	920,098.69		\$	1,079,670.48	\$	1,113,593.09		\$	1,023,014.55
City TIF															
Current Year Valuation	\$	148,636,963	\$	157,243,657		Ś	173,036,711		\$	191,700,078	\$	207,508,072		\$	188,492,248
Base Year Valuation	Ś	65,422,829	\$	65,422,829		\$	65,422,829		Ś	65,422,829	\$	65,422,829		\$	65,422,829
Tax Increment Value	\$	83,214,134	\$	91,820,828		Ś	107,613,882		Ś	126,277,249	\$	142,085,243		\$	123,069,419
City Millage Rate	P	4.744 mills	Ş	4.744 mills		Ş	4.744 mills		ş	4.744 mills	Þ	4.4936		Þ	4.7684
Total Tax on TIF	\$	394,768	\$	435,598		\$	510,520		Ś	599,059	\$	638,474		\$	586,844
	\$	59,215	\$	65,340		\$	76,578		\$	89,859.00	\$	95,771.00		\$	88,027.00
Transfer Amount (15%)	Þ	59,215	\$	65,340		Þ	76,578		Þ	89,859.00	Þ	95,771.00		Þ	88,027.00
Total Transfer to CRA-County & City	\$	770,696	\$	850,408		\$	996,677		\$	1,169,529.48	\$	1,209,364.09		\$	1,111,041.55
Interest Income						\$	481.24		\$	13,055.48					
Total Revenue						\$	997,157.97		\$	1,182,584.96	\$	1,209,364.09		\$	1,111,041.55
Payment to Suntrust (now Argosy)		Jan 2021		Jan 2022		lar	n, Apr & Oct 2023			2023-24		2024-25			2025-26
Past Due Interest (thru Oct 2020/21/22)	\$	177,647.34	\$	154,682.56		\$	130,128.82		\$	-	\$	-		\$	-
Past Due Principal (thru Oct 2020/21/22)	Ś	247,737.73	\$	174,689.22		~	130,120.02		Ś	-	Ś	-		Ś	-
Interest Due Oct 2023	~	247,737.73	7	174,005.22	3011		(Oct 23	\$	48,782.50	Υ,			7	
Principal Due April Payments	\$	345,310.78	\$	521,036.22		\$	578,963.78		\$	580,000.00	\$	605,000.00		\$	630,000.00
Interest Due April Payments	Ψ.	313,310.70	*	321,030.22		Ś	60,217.03		\$	48,782.50	\$	37,327.50		\$	25,378.75
Interest Due for October Payments					Oct 23	~		Oct 24	7	Oct 25	Ś	25,378.75	Oct 26	Ś	12,936.25
Total to Bank	\$	770,695.85	Ś	850,408.00	000 25	Ś	769,309.63	JC(24	\$	677,565.00	Ś	667,706.25	000 20	\$	668,315.00
Total to balls	Ą	770,033.83	3	830,408.00		J.	709,309.03		Ų	077,505.00	Ų.	007,700.23		Y	008,313.00
Remaining Principal due Apr 2021/Apr 2022	\$	174,689.22	\$	18,963.78		\$	(-)		\$	140	\$	-		\$	-
Excess TIF Transfer after paying Note current						\$	227,848.34		\$	505,019.96	\$	541,657.84		\$	442,726.55
Unspent TIF Carryforward							1.04 2	22-23	\$	201,297.38	\$	624,325.34		\$	30,839.75
Total Funds Available for CRA Budget			\$	1.04		\$	227,849.38		\$	706,317.34	\$	1,165,983.18		\$	473,566.30
			Proje	cts & Expenses		\$	26,552.00		\$	81,992.00	Ś	1,135,143.43			
			110je	Carryover		Ś	201,297.38		Ś	624,325.34	\$	30,839.75			
				Carryover		Y	201,237.30		Y	024,323.34	Y	30,033.73			

County TIF	25-26 8,492,248 5,422,829
THE PROPERTY OF THE PROPERTY O	
C 4V VI	
	5,422,829
Base Year Valuation \$ 65,422,829 \$ 65,422,829 \$ 65,422,829 65,422,829 65,422,829 65,422,829	
Tax Increment Value \$ 83,214,134 \$ 91,820,828 \$ 107,613,882 126,277,249 142,085,243 123	3,069,419
County Millage Rate 9 mills 9 mills 9 mills 9 mills 9 mills 8.25 mills	8.75
Total Tax on TIF \$ 748,927 \$ 826,387 \$ 968,525 \$ 1,136,495 \$ 1,172,203 \$ 1,076	6,857.42
Transfer Amount (95%) \$ 711,481 \$ 785,068 \$ 920,098.69 \$ 1,079,670.48 \$ 1,113,593.09 \$ 1,025	23,014.55
City TIF	
Current Year Valuation \$ 148,636,963 \$ 157,243,657 \$ 173,036,711 \$ 191,700,078 \$ 207,508,072 \$ 188,	3,492,248
Base Year Valuation \$ 65,422,829 \$ 65,422,829 \$ 65,422,829 \$ 65,422,829 \$ 65,422,829 \$ 65,422,829	,422,829
Tax Increment Value \$ 83,214,134 \$ 91,820,828 \$ 107,613,882 \$ 126,277,249 \$ 142,085,243 \$ 123,	3,069,419
City Millage Rate 4.744 mills 4.744 mills 4.744 mills 4.744 mills 4.744 mills 4.745 Mills 4.745 Mills 4.745 Mills 4.745 Mills 4.745 Mills 4.746 Mills	7684
Total Tax on TIF \$ 394,768 \$ 435,598 \$ 510,520 \$ 599,059 \$ 638,474 \$	586,844
Transfer Amount (15%) \$ 59,215 \$ 65,340 \$ 76,578 \$ 89,859.00 \$ 95,771.00 \$ 88	38,027.00
Total Transfer to CRA-County & City \$ 770,696 \$ 850,408 \$ 996,677 \$ 1,169,529.48 \$ 1,209,364.09 \$ 1,113	11,041.55
Interest Income \$ 481.24 \$ 13,055.48	
Total Revenue \$ 997,157.97 \$ 1,182,584.96 \$ 1,209,364.09 \$ 1,115	11,041.55
Payment to Suntrust (now Argosy)	25-26
Past Due Interest (thru Oct 2020/21/22) \$ 177,647.34 \$ 154,682.56 Jan \$ 130,128.82 \$ - \$ - \$	
Past Due Principal (thru Oct 2020/21/22) \$ 247,737.73 \$ 174,689.22 Jan \$ - \$	27.0
Interest Due Oct 2023 Oct 23 \$ 48,782,50	
Principal Due April Payments \$ 345,310.78 \$ 521,036.22 \$ 578,963.78 Apr 24 \$ 580,000.00 \$ 605,000.00 \$ 630	30,000.00
Interest Due April Payments \$ 60,217.03 Apr 24 \$ 48,782.50 \$ 37,327.50 \$ 25	25,378.75
Interest Due for October Payments	12,936.25
Total to Bank \$ 770,695.85 \$ 850,408.00 \$ 769,309.63 \$ 677,565.00 \$ 667,706.25 \$ 668	58,315.00
Remaining Principal due Apr 2021/Apr 2022 \$ 174,689.22 \$ 18,963.78 \$ - \$ - \$ - \$	
Excess TIF Transfer after paying Note current \$ 227,848.34 \$ 505,019.96 \$ 541,657.84 \$ 447	12,726.55
Unspent TIF Carryforward 1.04 22-23 \$ 201,297.38 \$ 624,325.34 \$ 30	80,839.75
Total Funds Available for CRA Budget \$ 1.04 \$ 227,849.38 \$ 706,317.34 \$ 1,165,983.18 \$ 473	73,566.30
Projects & Expenses \$ 26,552.00 \$ 81,992.00 \$ 1,135,143.43	
Carryover \$ 201,297.38 \$ 624,325.34 \$ 30,839.75	

Yearly Reporting Requirements for CRA's

This version is the standard statewide compliance guide used by the Florida Redevelopment Association (FRA), the Florida Department of Economic Opportunity (DEO), and the Auditor General.

> Sources: Florida Special District Handbook; Florida Redevelopment Association; Florida Statutes; ChatGPT



👺 Statutory Basis

- Chapter 163, Part III, Florida Statutes (Community Redevelopment Act)
- Chapter 189, Florida Statutes (Uniform Special District Accountability Act)
- Chapter 218, Florida Statutes (Financial reporting)
- HB 9 (2019) / Chapter 2019-163, Laws of Florida (CRA accountability & ethics)
- Rules of the Florida Auditor General



1. Annual Financial Audit of the Redevelopment Trust Fund

Requirements:

- Each CRA must provide for an independent financial audit of its Redevelopment Trust Fund every fiscal year by a certified public accountant.
- The audit must include:

Statute: § 163.387(8), Fla. Stat.

- All deposits into and withdrawals from the trust fund.
- The amount of principal and interest paid on any CRA debt.
- Remaining indebtedness at fiscal year-end.
- The audit must be:
 - Delivered to each taxing authority that contributes to the CRA.
 - Attached to the annual financial report (AFR) filed by the city or county that created the CRA under § 218.32, Fla. Stat.
 - o Filed electronically with the Florida Auditor General.

Special rule:

If the CRA's revenues or total expenditures exceed \$100,000, a separate, stand-alone audit is required (not just inclusion in the city's audit).

Typical deadline:

Audit due within 9 months after fiscal year end (i.e., by June 30 for most CRAs on an Oct 1-Sept 30 fiscal year).



2. Annual Report of Activities

Statute: § 163.371(2), Fla. Stat.

Requirements:

Each CRA must prepare an annual report covering the preceding fiscal year that includes:

- 1. The most recent audit report.
- 2. A list of projects started and completed, with total cost.
- 3. Total expenditures from the trust fund.
- 4. Original and current taxable assessed values in the CRA.
- 5. The number of affordable housing units assisted.
- 6. A summary of progress toward goals in the CRA plan.

Distribution & publication:

- Due by March 31 each year.
- Must be filed with the governing body (city or county that created the CRA).
- A notice of availability must be published once in a local newspaper (no need to publish the entire report).
- Must be posted on the CRA's website.



3. Annual Budget

Statute: § 163.387(6)(b) & (c), Fla. Stat.

Requirements:

- CRA must adopt a budget each fiscal year for the Redevelopment Trust Fund.
- Funds may be expended only pursuant to an adopted budget.
- The adopted budget and any amendments must be:
 - Posted on the CRA's website within 30 days of adoption.
 - Filed with the city or county clerk.

Typical deadline:

Adopted by September (before fiscal year begins on October 1).



4. Special District Accountability Filings

Statute: Chapter 189, Fla. Stat. (Uniform Special District Accountability Act).

Even though CRAs are dependent special districts, they must comply with key portions of Chapter 189, including:

- Annual update & state fee: Each CRA must pay a \$175 annual fee and confirm its information (registered agent, mailing address, etc.) to the Florida Department of Commerce (formerly DEO).
- Registered agent & office must be kept current (update within 30 days of change).
- Boundary map and any amendments must be filed within 30 days of adoption.
- Website posting must include:
 - CRA contact information.
 - Most recent budget and audit.
 - CRA board members and terms.
 - Adopted redevelopment plan.
 - Meeting schedule, agendas, and minutes.

Typical deadline:

December 1 (or upon receipt of state invoice).



5. Ethics & Governance Requirements

Statute: § 112.3142, Fla. Stat. (as amended by HB 9 (2019))

Requirements:

- Each CRA board member must complete at least 4 hours of annual ethics training, same as municipal officials.
- CRA must use the same procurement process as the city or county that created it.
- CRA must maintain its own website or a dedicated section within the parent government's website.



6. Transparency & Posting Requirements

Statute: § 189.069, Fla. Stat.; HB 9 (2019).

Each CRA website must include:

- Annual budget (proposed and adopted).
- Most recent annual report.
- Most recent audit.
- CRA plan and boundary map.
- · List of board members, contact info, and terms.
- Schedule of public meetings and meeting materials.
- Link to the creating local government's website.

Updates required annually or within 30 days of change.

Summary Table of Annual Deadlines for All CRAs

Requirement	Legal Citation	Deliverable	Typical Deadline
Financial Audit	§ 163.387(8)	stand-alone)	Within 9 months after fiscal year end (≈ June 30)
Annual Report	§ 163.371(2)	Activity report with audit and performance data; filed with governing body; posted; notice published	March 31
Budget Adoption	§ 163.387(6)	Adopted CRA budget; posted on website	September 30 (before FY begins)
Special District Filing & Fee	Ch. 189	Annual update and \$175 fee to DEO/Commerce	December 1 (approx.)
Website Updates	§ 189.069; HB 9 (2019)	Budget, audit, annual report, meeting schedule, plan	Ongoing; within 30 days of change
Ethics Training	§ 112.3142	4 hours training for each board member	Annually

Optional Best Practices (from FRA & Auditor General)

- Include **project performance metrics** in the annual report (e.g., private investment leveraged, jobs created).
- Maintain a five-year capital plan to accompany the annual budget.
- Adopt a procurement policy mirroring the parent government's purchasing code.
- Conduct a mid-year financial review to track CRA trust fund spending vs. budget.
- Maintain separate accounting for trust fund revenues and expenditures.
- Periodically review the CRA plan (at least every 5 years) to ensure projects remain aligned with statutory goals.